

Company report

Al Zaquan al-zaquan@ambankgroup.com 03-2036 2304

UMW HOLDINGS

(UMWH MK EQUITY, UMWS.KL)

20 Mar 2018

Rationale for valuations

HOLD

Price: RM6.22 Fair Value: RM6.22

Rationale for report: Company update

| FY17 | FY18F | FY19F | FY20F |
|--------|-------|------------|-----------------|
| (7.7) | 29.7 | 37.6 | 40.3 |
| (78.9) | 20.4 | 16.1 | 15.0 |
| | (7.7) | (7.7) 29.7 | (7.7) 29.7 37.6 |

Source: AmInvestment Bank

- We maintain an SOP-based FV of RM6.22 on UMW. Recall that UMW had proposed to acquire and privatise MBM Resources (MBM) with a cash call of up to RM1.1bil to fund the exercise.
- Key points from the analyst briefing UMW held on Monday:
 - 1) UMW does not intend to budge from its offer price of RM2.56/share for MBM. The group reiterated that this is a 13% premium (to the stock's 5-day VWAP to March 6) and equivalent to its peak in the past one year. UMW emphasized that MBM minority shareholders also have the option to participate in UMW for better prospects.
- 2) UMW emphasized that the valuation factors in the underperformance of MBM's core operations. The group assigned an enterprise value of RM148mil or 38 sen/share for MBM ex-Perodua, comprising: RM57mil or 15 sen/share for MBM's core operations and RM91mil or 23 sen/share in company net debt. Recall that MBM has been straddled with the loss-making alloy wheel unit and thin margins for its auto distribution business.
- 3) To this end, it plans to divest a part of MBM's auto distribution business in the near to medium-term should the acquisition succeed. The dealerships under Federal Auto Holdings (Volvo, Volkswagen and Mitsubishi) is seen to be in conflict to UMW's interest in Toyota. The group highlighted that the disposal would be done responsibly to preserve the value of the auto dealerships.

We note that the total sales volume in Federal Auto has fallen on a double-digit basis annually for at least three years to 2017. We opine that an exit would be sensible given the sales performance and lack of synergy with UMW. We have not factored in the omission of Federal Auto from MBM, considering the various hurdles faced by UMW towards owning MBM.

The motor trading segment (comprising 51.5% in Daihatsu Malaysia and 100% of Federal Auto) saw a meagre PBT of RM11mil on a margin of 0.7% last year. Federal Auto saw a net loss of RM7mil and revenue of RM449mil in FY16.

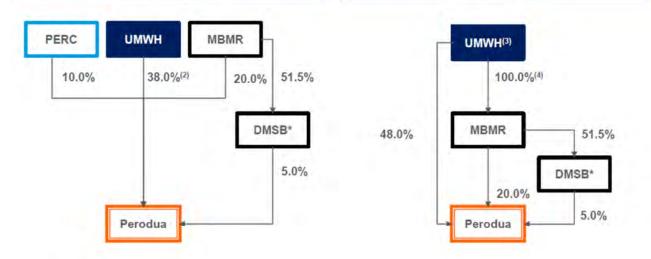
- 4) UMW would settle for the stake in can acquire in MBM if the mandatory offer does not succeed in its entirety. It requires a 90% acceptance to take MBM private. We opine UMW would be incentivised to acquire full control in MBM in order to undertake the necessary reforms.
- 5) UWM applied a PE multiple of 9x for Perodua after factoring in the rate of TIV growth going forward, the rise of alternative modes of transport and competitive pressure.
- We deem the deal to be positive for UMW as it is taking up a bigger stake in Perodua at a low price. The flipside is taking on the task of turning around MBM's loss-making alloy wheel unit and finding more synergy within the core operations of the two groups.
- For MBM, we reiterate that the offer price is an 11% premium to our FV of RM2.30. We opine that most minority shareholders will opt for cash rather than shares as the potential return is higher.



EXHIBIT 1: GROUP STUCTURE BEFORE AND AFTER

As at 6 March 2018(1)

After the Proposals



*DMSB - Daihatsu (M) Sdn Bhd

- (1) Being the latest practicable date prior to the date of the MBMR offer letter
- (2) Held through UMW Corporation Sdn Bhd, a wholly-owned subsidiary of UMWH

 (3) UMWH reserves the right to nominate another affiliate(s) to undertake the Proposed MBMR Acquisition and the Proposed Perodua Acquisition
- (4) 100% ownership of MBMR is dependent on the outcome of the Proposed MO

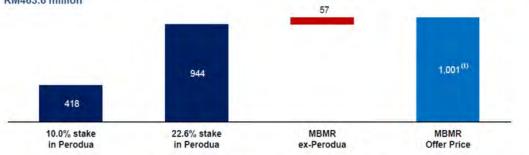
Source: Company

EXHIBIT 2: MBM EX-PERODUA VALUATION BY UMW

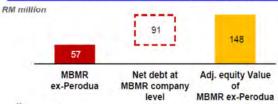
Valuation Build-up

RM million

Offer price for Perodua reflects a c.9.0x earnings multiple over Perodua's 2016 audited net income of RM463.6 million



Exposed to holding company debt and business risks of MBMR Group



- Equity value of remaining businesses at MBMR (ex-Perodua) estimated at RM148 million
 - Includes the loss-making alloy wheels segment

Rounded from the offer price of RM2.56 per MBMR Share tals in this section are based on MBMR's and Perodua's audited 2016 financials, including the net debt at MBMR company level Bloomberg as at 14 March 2018

Source: Company

EXHIBIT 3: SUM-OF-PARTS VALUATION

| Pegged to FY18F | | | | | | |
|--|--------------|-------|--------|----------------|------------------|---------------|
| Segment | PAT (RM mil) | Stake | PE (x) | Value (RM mil) | Value (RM/share) | No. of Shares |
| Automotive | 483.1 | 51.0% | 13 | 3,301.5 | 2.71 | 1,217.6 |
| Equipment | 146.1 | | 12 | 1,811.9 | 1.49 | |
| Manu & Eng | (17.7) | | 7 | (123.6) | (0.10) | |
| | | | | | 4.10 | |
| Add: Perodua | 531.7 | 48.0% | 14 | 3,675.3 | 3.02 | |
| Add: MBM | 95.2 | 50.1% | 9 | 447.9 | 0.37 | |
| Add: Company net debt | | | | (1,536.2) | (1.26) | |
| FV: | | | | | 6.22 | |
| | | | | • | | • |
| * On enlarged share base of RM1,218 mil following 49.3 mil new shares issued | | | | | | |

Source: AmInvestment Bank

EXHIBIT 4: PRO FORMA IMPACT ON EPS FROM RIGHTS ISSUE UNDER TWO SCENARIOS

| Current projections for UMW (RM mil) | FY18 | FY19 | FY20 |
|--|----------|----------|----------|
| Revenue | 11,431.8 | 12,058.1 | 12,720.6 |
| Net profit | 347.3 | 439.5 | 470.8 |
| Revenue projection for UMW (post) | | | |
| Current revenue projections | 11,431.8 | 12,058.1 | 12,720.6 |
| Add: Perodua consolidated as subsidiary | 8,830.6 | 9,089.4 | 9,355.9 |
| Add: MBM consolidated as a subsidiary | 1,759.0 | 1,841.9 | 1,916.0 |
| Total | 22,021.4 | 22,989.4 | 23,992.5 |
| Addition (%) | 93% | 91% | 89% |
| Net profit projection for UMW (post) | | | |
| Current net profit projection | 347.3 | 439.5 | 470.8 |
| Additional 10% in Perodua | 53.2 | 58.4 | 63.8 |
| Additional income from 50.07% of MBM | 47.6 | 56.7 | 62.7 |
| Total | 448.2 | 554.6 | 597.3 |
| Addition (%) | 29% | 26% | 27% |
| Net profit projection for UMW (post) | | | |
| Current net profit projection | 347.3 | 439.5 | 470.8 |
| Additional 10% in Perodua | 53.2 | 58.4 | 63.8 |
| Additional income from 100% of MBM | 95.2 | 113.2 | 125.2 |
| Total | 495.7 | 611.1 | 659.8 |
| Earnings accretion | 43% | 39% | 40% |
| EPS (sen), on | | | |
| Existing UMW share base of 1.2bil shares | 37.6 | 40.3 | 52.3 |
| Share base of 1.46bil under "full cash scenario" | 41.8 | 45.2 | 56.0 |
| Share base of 1.43bil under "full shares scenario" | 42.8 | 46.2 | 57.3 |
| Share base expansion under "full cash scenario" | 25% | 25% | 25% |
| Share base expansion under "full shares scenario" | 22% | 22% | 22% |
| Potential EPS accretion from | | | |
| "Full cash scenario" | 11% | 12% | 7% |
| "Full shares scenario" | 14% | 15% | 9% |

Source: Company

UMW Holdings 20 Mar 2018

| TABLE 1 : VALUATION MATRIX | | | | | | | |
|--|---------------------|--------------------|-------------------|-------------------|-------------------|--|--|
| YE 31 Dec | FY16 | FY17 | FY18F | FY19F | FY20F | | |
| Revenue (RM mil) Core net profit (RM mil) | 10,958.5 (360.7) | 11,046.5 (89.7) | 11,431.8 347.3 | 12,058.1 439.5 | 12,720.6 470.8 | | |
| FD Core EPS (sen) | (30.9) | (7.7) | 29.7 | 37.6 | 40.3 | | |
| FD Core EPS growth (%) Consensus Net Profit (RM mil) | (273.6) | (75.1) - | (487.3) - | 26.5 - | 7.1 | | |
| DPS (sen) PE (x) | 10.0 (19.6) | (16.7) (78.9) | 8.9 20.4 | 11.3 16.1 | 12.1 15.0 | | |
| EV/EBITDA (x) Div yield (%) | (7.2) 1.7 | 27.7 (2.8) | 10.4 1.5 | 9.2 1.9 | 8.7 2.0 | | |
| ROÉ (%) | (29.2) | (14.5) | 7.9 | 9.4 | 9.5 | | |
| Net Gearing (%) | 95.3 | 130.4 | 110.7 | 99.4 | 89.1 | | |

Source: Company, AmInvestment Bank Bhd estimates

DISCLOSURE AND DISCLAIMER

This report is prepared for information purposes only and it is issued by AmInvestment Bank Berhad ("AmInvestment") without regard to your individual financial circumstances and objectives. Nothing in this report shall constitute an offer to sell, warranty, representation, recommendation, legal, accounting or tax advice, solicitation or expression of views to influence any one to buy or sell any real estate, securities, stocks, foreign exchange, futures or investment products. AmInvestment recommends that you evaluate a particular investment or strategy based on your individual circumstances and objectives and/or seek financial, legal or other advice on the appropriateness of the particular investment or strategy.

The information in this report was obtained or derived from sources that AmInvestment believes are reliable and correct at the time of issue. While all reasonable care has been taken to ensure that the stated facts are accurate and views are fair and reasonable, AmInvestment has not independently verified the information and does not warrant or represent that they are accurate, adequate, complete or up-to-date and they should not be relied upon as such. All information included in this report constitute AmInvestment's views as of this date and are subject to change without notice. Notwithstanding that, AmInvestment has no obligation to update its opinion or information in this report. Facts and views presented in this report may not reflect the views of or information known to other business units of AmInvestment's affiliates and/or related corporations (collectively, "AmBank Group").

This report is prepared for the clients of AmBank Group and it cannot be altered, copied, reproduced, distributed or republished for any purpose without AmInvestment's prior written consent. AmInvestment, AmBank Group and its respective directors, officers, employees and agents ("Relevant Person") accept no liability whatsoever for any direct, indirect or consequential losses, loss of profits and/or damages arising from the use or reliance of this report and/or further communications given in relation to this report. Any such responsibility is hereby expressly disclaimed.

AmInvestment is not acting as your advisor and does not owe you any fiduciary duties in connection with this report. The Relevant Person may provide services to any company and affiliates of such companies in or related to the securities or products and/or may trade or otherwise effect transactions for their own account or the accounts of their customers which may give rise to real or potential conflicts of interest.

This report is not directed to or intended for distribution or publication outside Malaysia. If you are outside Malaysia, you should have regard to the laws of the jurisdiction in which you are located.

If any provision of this disclosure and disclaimer is held to be invalid in whole or in part, such provision will be deemed not to form part of this disclosure and disclaimer. The validity and enforceability of the remainder of this disclosure and disclaimer will not be affected.